

**CITY OF ROCKFORD, ILLINOIS  
BUDGET TIMELINE  
THE 2009 PROCESS**

| 2008  |       |     |      |      |        |           |         |
|-------|-------|-----|------|------|--------|-----------|---------|
| March | April | May | June | July | August | September | October |

Finance Department updates the 5 year plan document for 2010-2014.

Based on the Five-Year Plan and year to date performance, Finance prepares preliminary budget estimates and discusses budget policies for the forthcoming year with the Mayor.

Public Works Department begins work on updating the five-year Capital Improvement Program.

Finance determines budgetary allocations.

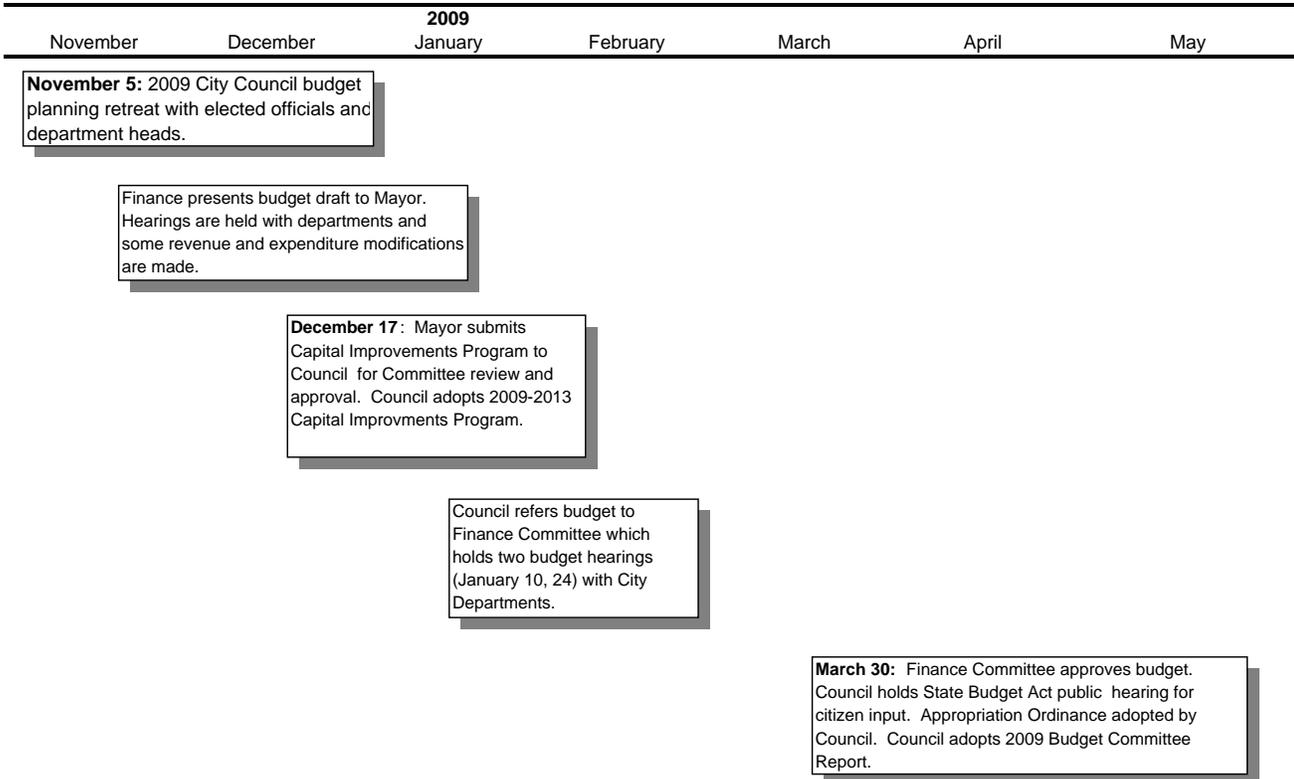
Departments receive budget packages.

Finance begins user fee analysis on selected services.

Departments complete and return budget packages to Finance.

Finance conducts departmental budget hearings and prepares budget draft.

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While the Five-Year Improvements Program is prepared separately by Public Works, the first year element is integrated into the budget draft and consideration of it is in the context of being part of the whole.